



MONITORING AND EVALUATION PLAN STRATEGY 2020-2025

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Acronyms

AFARD Agency for Accelerated Regional Development

CSO Civil Society Organisation

DAC Development Assistance Committee

DQA Data Quality Assessment

FAO Food and Agricultural Organisation

IT Information TechnologyITT Indicator Tracking TableM&E Monitoring and Evaluation

NGO Non-Governmental Organization

OECD Organization for Economic Cooperation and Development

PELUM Participatory Ecological Land Use and Management
PSEA Protection from Sexual Exploitation and Abuse

SO Strategic Objectives
TOR Terms of Reference

UNASO National AIDS Services Organization

UNICEF United Nations International Children Emergency Fund

UWASNET Uganda Water and Sanitation Network

VFM Value for Money

Table of Contents

Acronyms	IV
1. Introduction	2
Organization Vision and Mission	2
Vision:	2
Mission:	2
Organization Objectives	2
The Strategic Plan - (2020-2025)	3
Key Intervention Pillars	3
The Ten Aspirations	3
Strategic Objectives	4
2. The M&E Focus	5
The M&E Plan	5
The M&E Plan Update	5
Purpose of the M&E Plan	6
Intended Audience	6
3. M&E Team Members	7
Capacity Strengthening	7
4. Monitoring of Output	8
5. Monitoring of Outcome	8
6. Evaluation	8
Evaluation Approach	8
7. Data Management	9
Data Flow	9
Data Quality Assurance	10
Data/Information Use	10
Ethics	11
8. Accountability to Communities	11
9. M&E Activities	12
10. Theory of Change	13
11. Logical Framework	14
12. M&E Plan Matrix and IPTT	16
13. Data Collection Tools	22

1. Introduction

The Agency For Accelerated Regional Development (AFARD) is a registered local, not-for-profit, non-denominational, non-governmental organization (NGO - Reg. No. S.5914/3753) formed in July 2000. Currently, AFARD operates in eight of the 11 districts of West Nile region (Pakwach, Nebbi, Zombo, Arua, Yumbe, Moyo, Obongi, and Adjumani). It is also a member of national and district NGO networks e.g., Uganda National NGO Forum, Participatory Ecological Land Use and Management (PELUM), Uganda Water and Sanitation Network (UWASNET), and Uganda National AIDS Services Organization (UNASO), among

others. Over the years, AFARD has accumulated vast knowledge, experience and expertise in the areas of sustainable agriculture, enterprise development, youth skilling, preventive community health, and community-led advocacy and has successfully implemented several projects with funding from FAO, UNICEF, European Union, Danida, Austrian Development Agency, Irish Aid, Gorta/Self Help Africa, Global Fund for HIV/ AIDS, Cord Aid, HORIZONT3000, Civil Society Fund, AWO – International; Kinder not hilfe (KNH), Manos Unidas, Sall Family Foundation, Total Bv, and the Embassies of Canada, Ireland, and Netherlands.



Organization Vision

A prosperous healthy and informed people of West Nile



Organization Mission

To contribute to the molding of a region in which the local people (men and women), including those who are marginalised, are able to participate effectively and sustainably and take a lead in the development of the region.



Organization Objectives

- Harness the knowledge, skills and experiences of development practitioners within the region and channel it for accelerated, equitable and sustainable development of the region.
- To act as a midwife, an interim link between the grass-roots and sources of new information, innovations, expertise and funds required for the type of development that places people firmly in the centre of all development efforts.
- To avail their expertise by way of consultancy to other development stakeholders interested in the region

The Strategic Plan - (2020-2025)

In the last 5 years (2015-19), AFARD implemented 18 projects worth UGX 22 billion. These projects worked with 1,646 community groups, 101,244 households and served a total of 514,066 people (158,544 or 13% of whom were South Sudanese refugees). As at the end of 2018, 88% were food secure, 52% exited extreme/asset poverty with average net worth of UGX 17.3 million. Meanwhile at the organizational level AFARD diversified its donor base, increased its portfolio of projects and funding; and improved its corporate governance.

AFARD developed a six-year Strategic Plan (2020-2025) that builds on the gains made and lessons learned from past engagements and the recommendations from various independent evaluations. The goal of the strategy is, "to contribute to the reduction of hunger and extreme poverty in 20,000 peaceful families with 138,500 people (70% nationals and 30% refugees; 60% females, 25% youth, and 15% men). The strategic plan is anchored on four key intervention pillars and ten aspirations;

Key Intervention Pillars



1. Nutrition Sensitive Agriculture

- Production of diversified food
- Consumption of diversified foods in hygienic homes
- Improved vegetation cover and use



2. Inclusive Market Participation

- Viable agribusiness
- Youth selfemployment in decent jobs
- Livelihood diversification



3. Voice and Accountability

- Citizen participation in local governance
- Local government accountability
- Improved uptake of family planning



4. Organisational Development

- System and structure improvement
- Staff capacity building
- Financial sustainability development
- Piloting new innovations

The Ten Aspirations

By 2025, AFARD would like to deepen its impact in the region through the overall objective of: Reduced hunger and extreme poverty in peaceful families. This focus aims at reaching out to 138,500 people (70% nationals and 30% refugees; 60% females; and 25% youth) from 20,000 households (and 800 groups) and ensuring that out of these households: 65% are hunger free; 50% exit extreme poverty; 65% of women and youth are empowered; and AFARD is fit for purpose – learning and impactful.

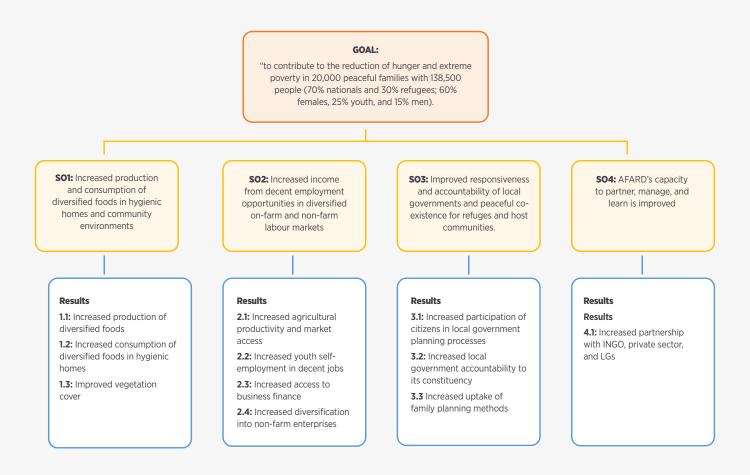
To achieve this ambition, the following will be delivered:

- i. 20,000 households have kitchen gardens for regular consumption of green vegetables;
- ii. 20,000 households have pit latrines with hand washing facilities to reduce water-related diseases;
- 500,000 fruit, firewood and timber trees are planted for improved nutrition and environment conservation;

- iv. 15,000 households own profitable income generating activities for diversified revenue portfolio;
- v. 10 functional multipurpose cooperatives are established to enhance collective market participation;
- vi. 5,000 skilled youth own profitable enterprises for decent self-employment opportunities;
- vii. 10,000 households have net worth able to afford them three-month cost of living above the US\$ 1.90 international poverty line;
- viii. 25% of females use any form of family planning method acceptable to them to reduce the rising population growth;
- ix. 250 community groups accessed local government budget support to boast their economic investments:
- x. AFARD new offices completed

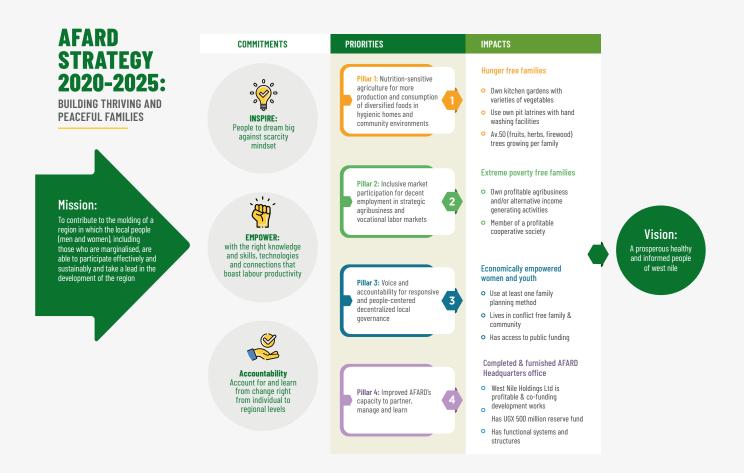
Strategic Objectives

The strategy intervention will be implemented through a beneficiary entry-to-exit journey with actions-to-outcomes focus on the following strategic objectives and result areas;



To achieve the above results, AFARD is committed to a robust and collaborative approach to Monitoring and Evaluation that integrates and leverages data and analysis to generate evidence and learning for data-driven improvement, adaptation and accountability. M&E will therefore play a pivotal role in exploring how and to what extent AFARD achieves the planned strategy results, thus the M&E Plan.

2. The M&E Focus



The M&E Plan

The M&E plan describes the activities and procedures that will be used throughout the live cycle of the six-year strategic plan to measure progress toward achievement of the strategic objectives and results. Included in the plan is the theory of change, results framework, monitoring plan, beneficiary feedback plan, data management and data quality assessments (DQA) plan, M&E staffing, and capacity building strategy.

The M&E Plan Update

Along with other key M&E tools, the M&E plan will be a living document reviewed and updated annually.

Update will include issues associated to targets, indicators, adoption of other strategies and tactics or dropping irrelevant activities. The activity is intended to be highly participatory involving different stakeholders in the implementation process. Just as Strategy review meetings, AFARD will seek support and guidance from her partners and Programme team on the process. The management team at AFARD will be the sole custodian of ensuring that the M&E plan is updated and serves its purpose of guiding performance management.

Purpose of the M&E Plan

This monitoring and evaluation plan is meant to guide and facilitate the measurement, analysis, interpretation and reporting on AFARD's strategic objectives and results. The findings from the multiple information streams and processes described in this document will also be used for AFARD's learning and to revise future implementation. It will enable the collection of useful data and information to inform;



Intended Audience

The Strategy M&E plan is a document that will be used in the day-to-day management of the Strategy intervention. The users of this document include the Program staff, AFARD Management, Board members and partners working with AFARD. It is hoped that this will enhance communication and shared understanding amongst the audience, support or reinforce the Strategy approach as audience learn from their involvement in M&E, increase engagement amongst the audience and nurture an M&E culture in AFARD

3. M&E Team Members

Team Member	Role / Responsibility
Board of Directors	Program oversightMonitor ComplianceAccountability to Government and Donors
Executive Director	 Make strategic decision related to the AFARD strategic plan as guided by the project data Quality Assurance and compliance with reporting requirements
Management Consultants	The set up and organising the Strategy M&E system with data gathering, processing, analysing, reporting, reflecting and learning as well as integrating M&E into the entire cycle of AFARD management structure and process
Director of Programs	Quality assurance in M&ECommunication and feedback
Director Finance	Take part in Value for Money (VfM) monitoring and advise the M&E on key concerns on VfM
Project Managers	 Take part in M&E process such as Field Monitoring Coordination Report reviews Critical reflections
Project Officers	 Supervise field data collectors Collect/Produce monitoring data Write project reports that informs Strategy intervention progress
Community Structures (VHTs, Poultry Paravets, Agro ecology champions, VSLA Mentors, LG Extension workers, Market Committees, Peer Trainers, Field Extension Consultants, Lead Framers, Farmer Field School Facilitators)	Routine data collection, and reporting
M&E Departments	 Conduct frequent data verification Consolidate reports produced by POs Manage partner specific data bases Conduct regular analysis on data produced and feed partner specific management with data for decision making

Capacity Strengthening

AFARD will conduct an initial M&E training for staff on the strategy M&E requirements, data collection tools and methods, data protection policy and procedures and data quality assurance in addition to an orientation on the M&E plan and the Indicator Tracking Table (ITT). The M&E Consultant will provide targeted training and capacity building for staff as identified and necessary.

4. Monitoring of Output

AFARD will utilize quantitative data collection methods to monitor progress against performance indicators for reporting, learning, and strategy improvement. Projects contributing to strategy indicators will collect data at project level, conduct regular project review meetings (recommended monthly) and produce quarterly reports. Routine monitoring data will primarily come from project officers tracking participation during activities

as they are implemented. A technical staff identified/ employed by AFARD will review routine monitoring data as it is obtained for data quality. On a quarterly basis, data will be analyzed and the results will be prepared for the team to discuss, along with updated work plans, during the quarterly review meetings and at the end of each year as part of the review/learning process.

5. Monitoring of Outcome

This is an important part of the strategy M&E framework. It will be informed by an outcome assessment conducted on an annual basis using the Household Annual Performance tool (annexed), to provide timely information on whether there are observed changes in outcomes overtime. Outcome assessment will be typically quantitative, and therefore may not answer the question of attribution and scale,

i.e. whether the strategy intervention is responsible for the observed changes. Outcome monitoring will therefore be supported with Evaluations (baseline, midterm and endline) to provide a more comprehensive understanding and a holistic perspective on the observed changes, and whether the changes can be attributed to the strategy intervention or not.

6. Evaluation

Three major evaluation studies will be commissioned, i.e., at the Strategy inception (Baseline), midway (end of third year) life of the Strategy, i.e., the Midterm evaluation and as the Strategy intervention winds up (End-line). The baseline will focus on the outcome indicator status before the Strategy implementation, the midterm will measure achievement after three years of strategy implementation and the end-line evaluation will assess the outcomes of the Strategy by providing a comparative analysis of results from the baseline and midterm findings. All evaluations will be conducted by an external consultant.

Evaluation Approach

The Strategy evaluation approach will be described in detail through a Terms of Reference (TOR). The TOR will describe the purpose of the evaluation, the methodology (e.g., proposed types and sizes of samples, data collection tools, how data will be collected and analyzed, how results will be shared, etc.), the limitations of the evaluation approach, including issues of validity, reliability, and/or trustworthiness, among other deliverables deemed necessary. Evaluation will seek to answer the following key evaluation questions;

- I. To what extent and how has production and consumption of diversified foods reduced household hunger among targeted households?
- II. To what extent and how has on-farm and nonfarm labour markets been diversified and affected household income and poverty?
- III. To what extent and how has the intervention contributed to the economic empowerment of women and youth in targeted households?

- IV. To what extent and how has community voice improved local government accountability to its constituency and uptake of family planning methods?
- V. To what extent and how has AFARD's capacity to champion local development improved?

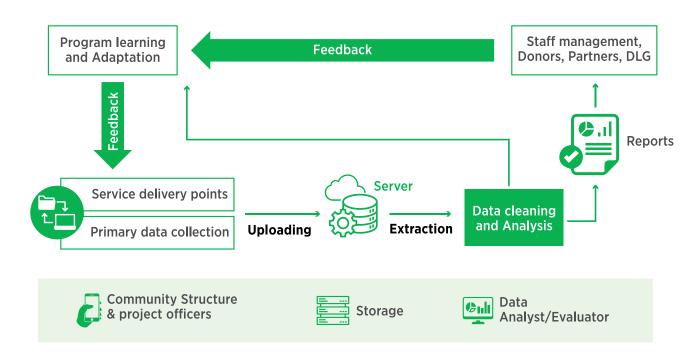
The evaluation criteria will follow the OECD DAC criteria of relevance, coherence, effectiveness, efficiency, impact and sustainability to evaluate the merit and worth of the Strategy.

7. Data Management

AFARD's approach is dependent on getting realistic and accurate data in order to know whether the intervention is working towards achieving the planned objectives. As a result, AFARD will invest in its operating culture, data collection methods and analysis capacity to assure all information is as accurate as possible given the resources and time constraints for a given capture method. It will

improve the current functional information and data management system and structure that flow from the individual families via group members to the project desk. These structures will allow for participatory and timely data collection, analysis and reporting. Digitalization of AFARD's MIS will be done in collaboration with a reputable IT firm.

Data Flow



Data Quality Assurance

Data Quality Assessments will be conducted by the M&E team on a bi-annual basis using an appropriate and agreed DQA tool. The final output of the DQA will be an action plan for improving data quality, describing the identified strengthening measures/actions, the staff responsible, the timeline, resources required and follow up dates.

The consultant will lead the process of developing common tools that will be used to ensure coherent and

unified data collection. As far as possible, mobile phone technology and/or tablets will be used for cost effective, real-time data collection and analysis.

Data/Information Use

The following key stakeholders have been identified and documented in the table below along with their interest in the Strategy.

Stakeholder	What information is required? (Stakeholder needs and interests)	Why is the information required?	When is the information required?	How will the information be communicated? (format)	
Local Government Staff	Project progressResources allocation to the project	To coordinate the different resources that comes to the district	Monthly, Quarterly, Bi-annually and Annually	Project Progress reports, project briefs	
Donors/Funding partners	 Project progress Actual results on the ground Accountability on the use of funds 	To make decision on the project continuity	Quarterly, Bi- annually and Annually	Project Progress reports, project briefs, financial reports, Evaluation and Audit reports	
Development Partners	Opportunities for complementarity	To develop synergies in the delivering strategic mandates	Bi-annually and Annually	Coordination meetings	
Community Based Organisation	Available opportunitiesOpportunities for complementarity	 To tap into any opportunity that could be there To develop synergies in the delivering strategic mandates 	Bi-annually and Annually	Coordination and community meetings	
Business community	Business Opportunities	To be able to do business with us	Routinely (Daily, Weekly, Monthly)	Advertisements, Public noticeboards	
Media (Print and Electronic)	Our relations with the stakeholders	To be able to provide information about our work	Routinely (Daily, Weekly, Monthly)	Project briefs	
Board of Directors	 Project progress Actual results on the ground Accountability on the use of funds 	To make decision on organisation strategic directions, resource management	Quarterly, Bi- annually and Annually	Project progress reportsAnnual repost	
Organisation Management	• Sustainability and the organisation succession plans	To be able to commit their future to the organisation	Routinely (Daily, Weekly, Monthly)	Management briefsHuman Resource manuals	
Field staff	Sustainability and more opportunities	To provide motivation and energy to put in more efforts	Routinely (Daily, Weekly, Monthly)	Human resource manualsPerformance appraisal reports	

Ethics

Recognizing that poorly implemented M&E has the potential to cause serious problems, AFARD will, to assure high levels of professional conduct, ensure strictly adherence to the Uganda Data Protection and Privacy Act, 2019. Ethical issues associated with the Strategy M&E Plan will include;

- I. Informed consent: Participation in data collection activities will be voluntary. Participants have the right to be informed about the process, how data will be used, and to be provided with the results of that activity. When working with children and some adults, participants may be unable to provide legal consent; in these cases, AFARD might be required to obtain the consent of the parent or legal guardian and the assent of the subject.
- II. Privacy and confidentiality: Data collection and storage practices should keep the participant and

- their opinions private and confidential
- III. Participant safety: Participants should not face any security risk as a result of participating in data collection efforts
- IV. Representation: All populations, including the vulnerable and marginalized, have the right to be counted and adequately represented in the data
- V. Data minimization: The project team should ensure that the M&E data collected are immediately relevant to the project needs, keeping the scope of M&E activities as simple as possible and focused only on the specific data needed to answer M&E questions
- VI. Responsible data usage: Projects should establish and follow policies to protect the data they collect; establishing procedures to ensure data is used appropriately, stored securely and destroyed when no longer needed

8. Accountability to Communities

AFARD has a commitment to balance and respond to the needs and views of all stakeholders (including project participants, partners, Local Governments, donors, etc.) in its activities. A commitment to accountability requires that program teams take proactive and reactive steps to address the needs of the project's key stakeholders while delivering project results. AFARD will therefore promote;

- Transparent communications: Sharing M&E
 information and results with communities, partners,
 donors and other stakeholders. Accountability
 materials such as posters, plaques, and other items
 will be provided to create awareness among the
 participants on the available mechanisms in place.
- Responsiveness: Establishing channels through which stakeholders can voice feedback, ideas, suggestions and complaints; and committing to provide an appropriate response on how their input is informing project decisions. AFARD will consult with communities on their preferred

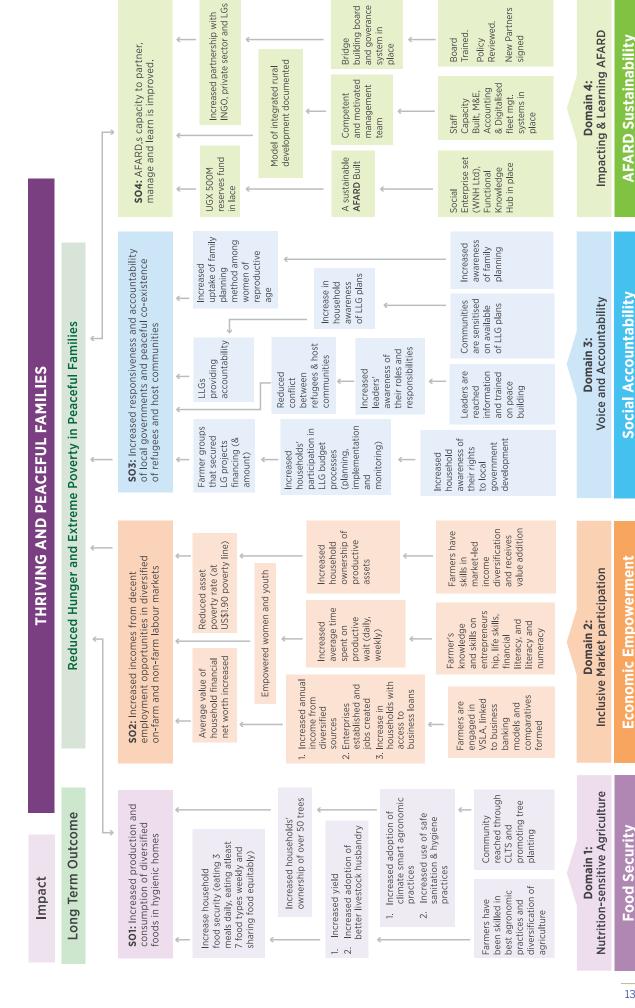
- accountability and feedback mechanisms and ensure that the opinions of vulnerable and marginalized community members are represented. Accountability mechanisms may include feedback/ suggestion boxes and meetings to share monitoring data and obtain feedback.
- Participation: Encouraging varying degrees of contributions from different types of stakeholders in initiating, defining the parameters for, and conducting M&E. Identifying and mapping of target beneficiaries will be a participatory process.

Feedback or complaints related to fraud, child safeguarding, and PSEA violations will be classified as the most sensitive and completely confidential. The Director, or a designated AFARD senior staff member, will receive the most sensitive feedback and assess the next steps, in line with AFARD's standard Codes of Conduct procedures.

9. M&E Activities

Key M&E Activities	Frequency	Purpose and Use	Persons		
Outcome Monitoring	Annually	 Ascertaining the benefits of the strategy intervention in the lives of the beneficiaries Generating key learning points for continuous improvement in the strategy approach 	Internal/ Consultant		
Baseline	Year 1 (2020)	Collect population-level outcome data to generate baseline statistics	Consultant		
Mid term	End of Year 3 (2023)	Collect population-level outcome data to measure achievement of objectives at midterm	Consultant		
Endline	Year 5 (2025)	measure achievement of objectives at End-line			
	Monthly	Collect output data to determine if activities are on track and also solicit accountability feedback from the participants and community	Project Officers		
Field Monitoring	Quarterly	As part of Result based monitoring	Senior Management team		
	Biannual	As part of Result based monitoring	Board members		
Quarterly review Learning and Reflection Workshops	earterly review arning and flection Quarterly • Review output data to determine if activities are on track		Activity team		
Annual Learning and Workshops	Annually	Review lessons learnt, monitoring data, revise ToC, the M&E plan and adapt activities	Activity team		
Staff capacity building in M&E	Annually	Strengthen M&E System	Consultant		

10. Theory of Change



11. Logical Framework

Hierarchy of Objectives	Objectively Verifiable Indicators	Means of Verification	Risk/Assumptions
Goal: To contribute to the reduction of hunger and extreme poverty in	% of targeted households that are hunger free	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Conducive weather conditions that will favour faming
20,000 peaceful families with 138,500 people (70% nationals and 30% refugees; 60% females, 25% youth, and 15% men)	% of households with net worth able to afford them three-month cost of living above the US\$ 1.90 international poverty line	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Stable economy, no inflation
	% of women who are empowered to live a dignified life	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Women willing to participate in business skills training
	# of youth who are economically empowered with own account enterprises Evaluation reports, Outcome monitoring, Field monitoring, Field monitoring reports and Project reports.		Youth willing to participate in business skills training
SO1: Increased production a	nd consumption of diversified fo	ods in hygienic homes and comm	unity environments
Result 1.1: Increased production of diversified foods	% of HH that grow at least 4-5 food crops during the last year	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Favourable climate Available arable land
Result 1.2: Increased consumption of diversified foods in hygienic homes	% of households with kitchen gardens for regular consumption of green vegetables	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Community embraces the idea of kitchen gardens
	% of households that have pit latrines with hand washing facilities to reduce water- related diseases;	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Local leaders willing to work with the project
Result 1.3: Improved vegetation cover	% of households with at least 50 fruit, firewood, herbs and timber trees planted for improved nutrition and environment conservation	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Community members have land to plant trees
	# of trees planted in the targeted community	Tree survival assessment report	Community members have land to plant trees
SO2: Increased income from	decent employment opportunit	ies in diversified on-farm and non	-farm labour markets
Results 2.1: Increased agricultural productivity and market access	% of households with a profitable agribusiness commodity	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Active participation among cooperative members
and market access	# of functional multipurpose cooperatives established that are enhancing collective market participation	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	

Result 2.2: Increased youth self- employment in decent jobs	# of youth trained in marketable skills who are self- employed	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Youth willing to adopt the new skills acquired Favourable government policies that support young entrepreneurs	
Result 2.3: Increased access to business finance	% of household with access to business loans	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Favourable interest rates on borrowed loans	
Result 2.4: Increased diversification into nonfarm enterprises	% of households owning profitable income generating activities for diversified revenue portfolio	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Stable economy, no inflation	
SO3: Improved responsivend communities	ess and accountability of local go	overnments and peaceful coexiste	nce for refuges and host	
Results 3.1: Increased participation of citizens in local government planning processes	# of community members participating in LLG budget processes (planning, implementation)	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	LLG budget encourages/ allows participation of the local community in budget process	
	% of Refugees reporting no conflict with the host communities in the last one year	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Refugee and Host community respect the spirit of unity	
Result 3.2: Increased local government accountability to its constituency	# of community groups who access local government budget support to boast their economic investments	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Local government willing to provide support to community groups	
Result 3.3: Increased uptake of family planning methods	% of families using at least one form of family planning method	Evaluation reports, Outcome monitoring, Field monitoring reports and Project reports	Families embrace the idea of family planning	
SO4: AFARD's capacity to pa	artner, manage, and learn is impi	roved		
Result 4.1: Increased partnership with INGO,	Reserve fund in place (UGX million)	Income statement	Partners embrace the idea of collaboration and	
private sector, and LGs	A profitable social enterprise developed	Income statement	partnership	
	AFARD HQ completed and furnished	Approved building plan, completed structure		

12. M&E Plan Matrix and IPTT

Reporting Schedule	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2027	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2028	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2029	Annually (December 2020, 2021, 2025, 2023, 2024, 2025 & 2031	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2031	Arnually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	
Information Use/Audience	General update on progress toward achiement of Strategy Objectives protectives for a formally between as taken dues (Donors/funding partners, Cloegenplocal government, Development partners, CEO ₂ , 2021,	General update on progress toward achiement of Strategy Objectives. External stateholders (Donors/funding partners, (Decembroad government). Development partners, GEOs., 2021, 202	General update on progress toward achiement of Strategy Objectives. External stateholders (Donors/funding partners, (Decembroad government, Development partners, CBCs, 2021, 202, Community members & Media). Internal Stateholders (Board of Directors, Management, Staff)	General update on progress toward achiement of Strategy Objectives. Returnal stakeholders (Donors/funding partners, (Decembroof to community members & Media) Community members & Media) Therers & Stakeholders (Board of Directors, Management, Staff)	General update on progress toward achiement of Strategy Objectives Sternal stakefulders (Donos/funding partners, Local government, Development partners, CBOs, community members & Media) Internal Stakefulders (Board of Directors, Management, Staff)	General update on progress toward achiement of Strategy Objectives External subtlenders (Do nors/funding partners, (December Local government, Development partners, GBOs., 2021, 20, Community members & Media) Liternal Stakeholders (Board of Directors, Management, Staff)	General update on progress toward achiement of Strategy Objectives Toward achiement of Annually External as takeholders (Donors/funding partners, (Decemboral government, Development partners, CBOs., 2021, 20, Community members & Media) Linternal Stakeholders (Board of Directors, Management, Staff)	
Reponsible person/ team	Internally-Annual Outcome Monitoring Externally- Consultant at Baseline, Midterm and Endline	Internally-Annual Outcome Monitoring Externally- Consultant at Baseline, Midterm	Internally-Annual Outcome Monitoring Externally- Consultant at Baseline, Midterm	Internally-Annual Outcome Monitoring Externally- Consultant at Baseline, Midterm and Endline	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	
Frequency and Schedule of Data Collection	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	
Data Source/Method	Household survey	Household survey	Household survey	Tracer study	Household Survey	Household Survey	Household Survey	
Baseline Value	**************************************	***************************************	31%	26%	%995	47%	75%	
Overall Target Value	95%	%26	%09	92%	%5 6	100%	100%	
Level of Disaggregation	Districts	Districts	Age (youth, adult)	Gender	Districts (with gender consideration)	Districts (with gender consideration) Districts (with genderation)		
Unit of measure	Households	Households	Women	Youth (Individuals)	Households	Households	Households	
Indicator Definition	Hunger Free: A household eating at least three meals daily, eating at least 7 of 12 food types weekly, sharing dood equitably among men and boys women and girls as a family, and have men and boys eating green vegeabres without any complaint Muneacurenest Muneacurenest and the state of the s	Cost of living: the amount of money (UGX equivalent of the international extreme poverty line US\$1.90 per household population per day for 3 months) needed to meet basic needs. Measurement Members and Prouseholds with net worth (from both liquid and productive assets isss debt) able to afford them three-month cost of living above the US\$ 1.90 international poverty line. Denominator: Total number of targeted households	Empowered women: Have ownership rights on big expense household assets; participates in family version making over critical life opportunities; and are free from gender based violence Measurement. Count: # of women who meet all empowerment domain indicators	eaming income directly from one's own y others besides working optimal time) nically empowered with own account	tion and consumption or diversified foods in hygienic homes and community environments % of household that Food Crops: Number of food crops grown by a targeted househols grow at less t-4.5 Measurement food crops during Numerator: # of households growing 4-5 food crops the last year Denominator: Total number of targeted households	pply of vegetables to families all that is to say, a person who y without conhining with any i-person household, that is to say, provision for food or other mption of green vegetables		
Indicators	% of targeted households that are hunger free	% of households that are extreme poverty free	# of women who are economically empowered with own account enterprises		ecton and consump % of household the grow at least 4-5 food crops druing the last year	% of households with kitchen gardens to regular consumption of green vegetables	% of households with a how pit latrines with hand washing facilities to reduce water-related diseases;	
Hierarchy of Objectives		Goal: To contribute to the reduction of hunger and extreme poverty in 20,000 peaceful families	with 138,500 people (70% nationals and 30% refugees; 60% females, 25% youth, and 15% men)		Result 1.1: Increased grood uction production of food diversified foods the life for the life for the life for samption of consumption of mydenic homes that is that the formes with hygienic homes food for the life			
Broad Evaluation Questions						I. To what extent and how has production	and consumption of diversified foods reduced household hunger among targeted households.	

Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	2020 June, 2022 December & 2026 December	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026
General undate on progress toward achiement of Article of Digital Strategy Objectives or Construction of Article at Statema is takeholders (Donos/funding partners, (Do. Local government, Development partners, (BOs. 20 an	General update on progress toward achiement of Margard Display Objectives. But Statebolders Donors/funding partners, Donors/funding partners, Donors/funding partners, Donors/funding partners, CBOs, Donors government, Development partners, CBOs, Donormuniny members & Mediaj. Internal Statebolders (Board of Directors, Management, Staff)	General update on progress toward achiement of Arizetgy Objectives. Arizetgy Objectives. Local government, Development partners, GBOs, and Community members & Media). Management, Staffy Media).	General update on progress toward achiement of Strategy Objectives. External stakeholders (Donos/funding partners, Donosing operations) of Community members & Media) Internal Stakeholders (Board of Directors, Management, Staff)	General update on progress toward achiement of Strategy Objectives External stakeholdes (Donosr/Lunding partners, Donosry Community members & Media) Community members & Media) Management Stakeholders (Board of Directors, Management, Staff)	General update on progress toward achiement of Strategy Objectives External stakeholders (Donors/funding partners, 20 tocal government, Development partners, GBOs, De Community members & Media) Internal Stakeholders (Board of Directors, Management, Staff)	General update on progress toward achiement of Strategy Objectives. External stakeholders (Donors/funding partners, August of Strategy) Community members & Media) Internal Stakeholders (Board of Directors, 20 Management, Staff)	General update on progress toward achiement of Article and Strategy Objectives. An Examination of Article and Strategy Objectives. An Examination of Article and Strategy Objectives. Decommunity members & Media)	General update on progress toward adriement of Strategy Objectivities Administration of the Committee of the Committy members & Media Community members & Media) Management Stakbolders (Board of Directors, Day Management Stakbolders)	General update on progress toward achiement of Artering Objectives. An External stakeholders (Donors/Innding partners, 2000 to cal government Development partners, CBOs. 20 Dromuniny member & Media) Internal Stakeholders (Board of Directors, Management, Staff)
Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations	Internally-Outcome monit oring Externally- Evaluations	Internally-Outcome monitoring Externally- Evaluations
Annually- Outcome monitoring Baseline-2020 Midterm-2022 Endline-2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually- Outcome monitoring Baseline-2020 Midterm-2022 Endline-2026	Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026	Annually- Out come monitoring Baseline-2020 Midterm-2022 Endline-2026	Annually- Outcome monitoring Baseline-2020 Midterm-2022 Endline-2026	Annually- Outcome monitoring Baseline-2020 Midtern-2022 Endline-2026
Household Survey	Tree survival assess ment reports	Household Survey	Cooperative Anunal General Meeting Report Annual Cooperative Audit reports	Tracer study	Household Survey, Interviews	Household Survey	Household Survey, Interviews	Household Survey, Interviews	Group survey, LG reports
11%	0	%0	0	0	12%	35%	17%	26%	0
85%	200,000	85%	10	5,000	%56	75%	85%	75%	250
Districts (with gender consideration)	Districts	District	Districts (with gender consideration)	Gender	Districts (with gender consideration)	Districts (with gender consideration)	Districts (with gender consideration)	Gender	Districts
Households	Households	Households	Cooperatives	Youth	Households	Households	Households	Individuals	Community groups
Planted trees: Surviving trees planted by a targeted houshold within its homestead, garden borders, in the gardens, or on woodlox/forest for fruit firewood, herbs and/or timbers Measurement Mumerator et of households with at least 50 fruit, firewood, herbs and timber trees planted for improved nutrition and environment conservation Denominator: Total number of targeted households	Planted trees: Total number of surviving trees planted by AFARD at both household and community levels for fruit, firewood, herbs and/or timbers Measurement. Count: # of trees planted for improved nutrition and environment conservation	room accent employment opportunities in alversaried on latin and non-latin labour markets Profitable agribusiness commodities. The stategic enterprises dealing (poultry, egibusiness market) and any access water melon, cabbage, coffee, cage fish farming, beekeeping and livestock rearing (poultry, egibusiness melon, cabbage, coffee, cage fish farming, beekeeping and livestock rearing (poultry, egibusiness melon, cabbage, coffee, cage fish farming, beekeeping and livestock rearing (poultry, egibusiness memory of households engaged in strategic enterprises Numerator, a for louseholds engaged in strategic enterprises Denominator, Total number of targeted households	Fundional Multipurpose cooperatives. A functional Producer cooperative is a voluntary member controlled agilibratives agisted early inmistry of trade where members buy shares, trade counted and controlled agilibratives agisted with committee Members. An amusal general meeting is held to plan, approve audits and agree on profits for growth and dividends. Measurement Count: # of functional multipurpose cooperatives established that are enhancing collective market.	Marketable Skills. Are vocational skills that are able to provide self-employment in the local markets or beyond for youth employment. Self-employed: all those larged youth aged 15-30 years who were trained and during 30 days preceding the study were engaged in any activity to produce goods or provide services for profit Measurement. Count: # of youth trained who are self employed	Business loans: Money borrowed with intend to start or grow a business, with a promise to return within a specific period of time with interest and principle amount borrowed. Numerator: a of household with access to business loans Denominator: Total number of targeted households	ofitable ncome. renue	SO3: Improved responsiveness and accountability of local governments and peaceful coexistence for refuges and host communities ### of community Accommunity Local government budget process. Annually local governments undertake decentralized planning & members participating in LLG pudget processes (planning, and people are pudget processes (planning, implementation) Results 31: Increased (planning, implementation) Country of local governments and people are processes (planning, implementation)	No conflict: refers to easy access to natural resources (land, forest, water sources) by refugees in host communities. Measurement: Numerator; at Refugees reporting no conflict with the host communities in the last one year Denominator; Total # of targeted Refugees	Access to local government budget support. Refers to community groups (farmer groups, self help groups, cooperatives) supported by our projects who access development funds for their economic activities from government programmes Measurement Count.* of community groups who access local government budget support to boast their economic investments
% of households with at least 50 fruit, firewood, herbs and timber trees planted for improved nutrition and environment conservation	# of trees planted in the targeted communities	% of households with profitable agribusiness commodity	# of functional multipurpose cooperatives established that are enhancing collective market participation	# of youth trained in marketable skills who are self- employed	% of household with access to business loans	% of households owning profitable income generating activities for diversified revenue portfolio	nsiveness and account # of community members participating in LLG budget processes (planning, implementation)	% of Refugees reporting no conflict with the host communities in the last one year	# of community groups who access local government budget support to boast their economic investments
Result 1.3: Improved	vegetation cover	Results 2.1: Increased	agriculus an productivity and market access	Result 2.2: Increased youth self- employment in decent jobs	Result 2.3: Increased access to business finance	Result 2.4: Increased diversification into non-farm enterprises	SO3: Improved respon	ofizens in local government planning processes	Result 3.2: Increased local government accountability to its constituency
			II. To what extent and how has on-farm and non-farm labour markets been	the effect on household income and poverty? III. To what extent and how has the invariant in the property of	contributed to the economic empowerment of women and youth in targeted households?			IV. To what extent and how has community voice improved local	government accountability to its constituency and uptake of family planning methods?

2020, 2023, & 2026		orts		orts
Annually (December 2020, 2021, 2022, 2023, 2024, 2025 & 2026		Annual Reports		Annual Reports
General update on progress toward achiement of Strategy Objectives (December 2020). External stakeholders (Do nors/funding partners, GDCs. 2021, 2022, 2023). Community members & Medal). Internal Stakeholders (Board of Directors, 2024, 2025 & 2026). Management, Staff).				0 0 0
Internally-Outcome monitoring Externally- Evaluations		Internally-Outcome monitoring	Internally-Outcome monitoring	Internally-Outcome monitoring
25 6		Annually	Annually	Annually
Amually- Outcome Pousehold Survey, Baseline-20. Midtern-20. Endline-20.		Document reviews Annually	Document reviews Annually	Document reviews Annually
3%		0	0	0
25%		200	1	-
Districts		Ν/Α	N/A	N/A
Families		Uganda Shillings	Enterprise	Headquarter
Family planning. When an individual and a couple mutually decides on the number of children they desire to have and voluntarily managing the intervals between brints either by means of contracted into e.g. abstracted, set politics inserted devices, injectables, implant, transdernal partic, condoms, Lactational amenorrhea method (LAM), emergency contraception, chemical barriers, rhythmymoon beads, and withdrawal (Coitus interruptus) or natural methods Measurement. Measurement Mumeracure, of trageted families using at least one form of family planning method Denominator: Total # of trageted families	and learn is improved	nted funds available to co-fund development projects	cial Enterprise. Investments undertaken by AFARD for profit generation to support its projects arial statement of the social enterprise	HQ office. Construction to house AFARD offices Measurement Evidence: Completed structure
% of families using at least one form of family planning method	SO4: AFARD's capacity to partner, manage, and learn is improved	Reserve fund in place (UGX million)	A profitable social enterprise developed	AFARD HQ completed and furnished
Result 3.3: Increased uptake of family planning methods	SO4: AFARD's capac		V. To what extent and how has AFFARD's Result 4.1: Increased capacity to champion partnership with	INGO, private sector, and LGs
			V. To what extent and how has AFARD's Result 4.1: Incre capacity to champion partnership with	local development improved?

			Overall	Baseline						
Broad Evaluation Questions	Hierarchy of Objectives	Indicators	Target Value	Value (2019)	2020	2021 20	2022 2023	3 2024	2025	Comments on Progress
		% of targeted households that are hunger free	%56	%09						
	Goal: To contribute to the	% of households that are extreme poverty free	82%	%09						
	reduction of hunger and extreme poverty in 20,000 peaceful families with	# of women who are economically empowered with own account enterprises	%09	31%						
	138,500 people (70% nationals and 30% refugees; 60% females, 25% youth, and 15% men)	# of youth disaggregated by gender who are economically empowered with own account enterprises	%59	56%						
	SO1: Increased production	SO1: Increased production and consumption of diversified foods in hygienic homes and community environments	omes and co	mmunity en	vironmen	S				
	Result 1.1: Increased production of diversified foods	% of household that grow at least 4-5 food crops druing the last year	856	%95						
I. To what extent and how has production and	Result 1.2: Increased	% of households with kitchen gardens for regular consumption of green vegetables	100%	47%						
consumption of diversified foods reduced household hunger among targeted	consumption of diversified foods in hygienic homes	% of households that have pit latrines with hand washing facilities to reduce water-related diseases;	100%	75%						
households.	Result 1.3: Improved vegetation cover	% of households with at least 50 fruit, firewood, herbs and timber trees planted for improved nutrition and environment conservation	85%	11%						
		# of trees planted in the targeted communities	200,000	%0						
m To what extent and how	SO2: Increased income fron	SO2: Increased income from decent employment opportunities in diversified on-farm and	n-farm and	non-farm labour markets	our mark	ets				
has on-farm and non-farm	Results 2.1: Increased	% of households with profitable agribusiness commodity	85%	%0						
diversified. What is the effect on household income and powerly.	agricultural productivity and market access	# of functional multipurpose cooperatives established that are enhancing collective market participation	10	0						
TI To what extent and how	Result 2.2: Increased youth self-employment in decent jobs	# of youth trained in marketable skills who are self-employed	2000	0						
has the intervention contributed to the		Result 2.3: Increased access % of household with access to business loans to business finance	95%	12%						
economic empowerment or women and youth in targeted households?		Result 2.4: Increased diversification into non-farm generating activities for diversified revenue portfolio	75%	35%						

	SO3: Improved responsiven	SO3: Improved responsiveness and accountability of local governments and peaceful coexistence for refuges and host communities	aceful coexistend	e for refuges and host communities	
	Results 3.1: Increased participation of citizens in	# of community members participating in LLG budget processes (planning, implementation)	85%	17%	
IV. To what extent and how has community voice	local government planning processes	IV. To what extent and how local government planning % of Refugees reporting no conflict with the host community voice processes communities in the last one year	75%	56%	
improved local government Result 3.2: Increas accountability to its government accounconstituency and uptake of to its constituency family planning methods?	Result 3.2: Increased local government accountability to its constituency	improved local government Result 3.2: Increased local accountability to its government accountability and uptake of to its constituency and uptake of to its constituency and uptake of to its constituency.	250	0	
	Result 3.3: Increased uptake of family planning methods	% of families using at least one form of family planning method	25%	3%	
V To what extent and how		SO4: AFARD's capacity to partner, manage, and learn is improved			
has AEABD's canarity to	Postrong	Reserve fund in place (UGX million)	200	0	
champion local	partnership with INGO	A profitable social enterprise developed	1	0	
development improved?	private sector, and LGs	AFARD HQ completed and furnished	1	0	

APPENDIX

13. Data Collection Tools

ARARD Annual Beneficiary Household Performance Assessment tool

BIO Data								
Name of								
project								
Respondent	Gend	der	Age	District	Village	9	Parish	Residence Status
Name	□м	ale						□Refugee
	□Fe	male						□Host
	l							
Marital Statu	S			Number	of people			
☐Married		Male			Female			
□Single		0.17.46	arc			0.17	years	
Are you the h	hood	0-17 ye	ears		0-17	years		
of the HH?	icau	18-30 years					years	
□Yes □No								
		31-60 y	ears			31-60	years	
		61+ yea	ars			61+ y	ears	
		Person	s with disabiliti	es		Perso	ons with disa	abilities
		Person	s living with HI	V/AIDS		Perso	ons living wi	th HIV/AIDS
			ns with chroni					nronic illnesses
Household has a (semi) permanent house					ent house			
Do you use energy saving stove (charco					(charcoal	, briqu	ette, etc. (Verify) □Yes □No
	hts? (Verify)	□Yes □I	No					
		Do you	Do you use safe water source? (Verify) □Yes □No					
Hunger free	famil	ies						
How many fo	od cro	ps have	you grown tl	nis year?				
Do you have	a kitch	nen gard	en? □Yes □	No				
Household ha	as owr	n pit latr	ine with hand	l washing fac	ility □Ye	s \square N	0	
How many fir	ewoo	d trees (do you have?	(Verify)				
How many tir								
How many fr		·	•		_			
How many he								
How many tr			•					
			erify) 🗆 Yes 🗆					
Did you have	food	all year ı	round? \square Yes	∐No				

How many meals do you have in a day?
Do women and girls in your household eat traditionally forbidden foods? \Box Yes \Box No
Do men and boys in your household eat green vegetables without any compliant? \Box Yes \Box No
Do you eat or share the food for everyone in your households? \square Yes \square No
In the last 7 days, which food types did you eat? (Tick all that apply-don't read them out for the
respondents)
□ Cereals (wheat, rice, maize, sorghum, millet etc) □ Roots/tubers/plantain (potatoes, cassava, matoke, etc) □ Pulse/Legumes/Nuts (Beans, peas, g-nuts, simsim, etc) □ Vegetables (fresh and dry) □ Fruits/fruit juices (fresh and dry) □ Eggs □ Dairy products (milk, cheese, yoghurt) □ Meat (goat, beef, lamb, pork, chicken, duck, pigeon, offal) □ Fish (fresh, smoked, and dry) □ Oil//fats (ghee, butter, cooking oil) □ Sugar, Honey □ Condiments (spices, ketchup)

Extreme poverty free families

Do you have a personal/family development goal/plan for which you work? ☐Yes ☐No
Do you have any profitable crop that you farm for income generation? \square Yes \square No
Do you have any profitable livestock that you farm for income generation? \square Yes \square No
How much income on average did you earn from the sale of crops this year (in UGX)?
How much income on average did you earn from the sale of livestock this year (in UGX)?
Apart from farming, do you have any other income generating activity? \Box Yes \Box No
How much income do you earn on average from this business monthly (in UGX)?
How much money do you have in cash now (UGX)?
How much money do you have now saved in the Bank, VSLA, SACCO, etc. (UGX)?
How much money have you lent out as credit to other people (UGX)?
How much money have you borrowed from people, banks, VSLA, etc. (UGX)?
How many acres of land you have now?How much can it earn sold now (UGX)?
How many cattle do you have now? How much can it earn sold now?
How many goats, pigs, sheep do you have now? How much can it earn sold now (UGX)?
How many poultry do you have now?How much can it earn sold now (UGX)?
How many motor cycles do you have now? How much can it earn sold now (UGX)?

How many bicycles do	you have now?How much can it earn sold now (UGX)?
How many radios do y	ou have now? How much can it earn sold now (UGX)?
How many mobile pho	ones do you have now?How much can it earn sold now? (UGX)
How many mattresses	do you have now?How much can it earn sold now (UGX)?
How many solar system	ms do you have now?How much can it earn sold now (UGX)?
	GX) did you receive as remittance this year?
	y spend your family income on (Tick top 3)? ☐ Food Clothing; ☐ Entertainment; ☐
	ricultural inputs; \square Education cost; \square Medical bills; \square Asset acquisition; \square Business
reinvestment	Trouter at impacts, — Laudeation cost, — medical sities, — reset dequisition, — business
Women Empowerr	nent
•	nership Rights: Who in your household owns the following assets?
Land	□Woman □Husband. □Joint. □Others □Not applicable
Cash savings	□Woman □Husband. □Joint. □Others □Not applicable
Livestock	□Woman □Husband. □Joint. □Others □Not applicable
Bicycle	□Woman □Husband. □Joint. □Others □Not applicable
Radio and phone	□Woman □Husband. □Joint. □Others □Not applicable
 Sale of farm harv Major use of fam Gender Violence: D days? Fighting/physical Quarrelling/verba Sexual abuse DY Negligence DYes 	□Yes □No Is education □Yes □No est □Yes □No illy income □Yes □No Did your experience the following in your households in the last 7 abuse □Yes □No al abuse □Yes □No Ies □No
Voice and Account	ability
Did you attend any o	f the local government (village, parish, sub county or district)
budget/planning mee	etings this year? □Yes □No
Did your household b	penefit from local government projects? Yes No
Did your household r	eceive any accountability/feedback from your local government e.g., in a

baraza, meeting? □Yes □No
In the last 1 month, did your household experience conflicts <verbal, emotional,="" etc.="" physical,=""> during its endeavor to access and use natural resources (land, forest, water sources, gravels)?</verbal,>
Are you using any family planning method? If yes, what method (s) are you using? (Multiple selection) Modern Contraceptives Natural methods Others (specify)

Child poverty

	Child 1	Child 2
Sex of the child (1 = male; 2=females)		
Age of the child		
Did this child (name) eat 3 meals of balanced diet yesterday?	□Yes	□Yes
	□No	□No
Did this child (name) fall sick in the last 1-month from any sickness?	□Yes	□Yes
	□No	□No
Does this child (name) use safe drinking water daily?	□Yes	□Yes
	□No	□No
	□N/A	□N/A
Does this child (name) use pit latrine for defecation daily?	□Yes	□Yes
	□No	□No
	□N/A	□N/A
Is this child (name) enrolled in school or completed Ordinary level education?	□Yes	□Yes
	□No	□No
	□N/A	□N/A
Does this child (name) sleep in a room with less than 5 people?	□Yes	□Yes
	□No	□No
Does this child (name) have access to radio, or television, or mobile phone?	□Yes	□Yes
	□No	□No
Did this child (name) experience any physical abuse in the last 7 days?	□Yes	□Yes
	□No	□No
Does this child (name) have at least a blanket, a pair of shoes, and 2 sets of	□Yes	□Yes
cloths?	□No	□No
Did this child face deprivations in any 2 of the listed cases above?	□Yes	□Yes
	□No	□No

Beneficiary Satisfaction

•	quality of services offered to you by AFARD? \square Very good, \square Good, \square				
Neutral, \square Bad, \square Very bad					
Have these services improved your family quality of life? ☐Yes ☐No To what extent have the various areas of AFARD's work impacted on your family?					
To what extent have	the various areas of Al Arib's work impacted on your farming.				
Food and nutrition security	□Very much improved □Fairly improved □Improved □Not improved				
Income security	□ Very much improved □ Fairly improved □ Improved □ Not improved				
Women empowerment	□Very much improved □Fairly improved □Improved □ Not improved				
Youth empowerment	□Very much improved □Fairly improved □Improved □ Not improved				
Voice & accountability	□Very much improved □Fairly improved □Improved □ Not improved				
How satisfied are with the project staff who support your group					
□ Very satisfied □ Fairly satisfied □ Satisfied □ Not satisfied □ Very dissatisfied					
Suggest one main thing AFARD should do to improve on the quality of its services					

